Passed Board May 11, 1915

75

In accordance with the action of the Woman's Board referring to the officers the matter of working out the details in regard to the future disposition of legacies, the office conference begs leave to submit the following recommendations:-

BUDGET NOT BASED ON LEGACIES

1. That beginning April 1st, 1915, the regular budget for current work shall not be based on receipts from Legacies.

LEGACIES UNDESIGNATED

2. That a special fund to be known as the "LEGACY RESERVE FUND" shall be created in which all legacies undesignated shall be placed.

LEGACIES DESIGNATED

3. That legacies designated for a particular field or station shall be placed in the "LEGACY RESERVE FUND" herein referred to until needed, the field or station for which they are to be used to be clearly recorded when the amounts are set aside.

Should a legacy be designated for a special building, it shall be entered in a building fund to the credit of the school or station named in the bequest.

DISPOSITION OF LEGACY RESERVE FUND

4. That all legacies placed in said "Legacy Reserve Fund" shall be available on vote of the Woman's Board for buildings, repairs and improvements, special equipment, the purchase of land, the Emergency Fund, and in case of absolute need for deficits on current work under the budget.

LEGACIES DESIGNATED FOR PERMANENT FUND

5. That all legacies which by the terms of the Will must be invested, and the income only used as dictated in the Will, shall be placed in the Permanent Fund of the Woman's Board.

~~LEGACIES~~

6. That these recommendations go into effect immediately.

Legacies undesignated can be set aside and used for any purpose agreed upon by the Woman's Board.

Legacies designated.

For Current Work — These must be used for Current Work but can be set aside at any time until needed in a Legacy Reserve Fund, When this reserve is created it must state clearly what current work purpose it is set aside for.

For Permanent Fund — This must also be set aside as the terms of the Will dictate and the income only be used as dictated in the Will. A Permanent Fund should not be created by the receipt of stocks as there is too much chance for depreciation of value and a fund thus started must remain at its original figure even if said stocks become worthless. Then the charter of the Board will not allow, investing in stocks, for Permanent and Annuity Funds,- so why set up a fund on such an insecure basis?

Annuities — It is also a risk to agree to pay Auunity Interest on the receipt of anything but cash,- a first lien bond of a good railroad, a first mortgage on improved Real Estate (guaranteed). No contract should be entered into that has the least element of change of depreciation as the Woman's Board will always lose on such operations.

Trust Funds — The Board can act as Trustee for the persons connected with the Presbyterian Church and are liable for investments made by them for such trust, although the Board may derive no benefit from said Trust, usually to invest and manage the estate of elderly people or minors.

Charter limits Woman's Board to certain class of investments: government bonds,

(over)

Contract Limits Money's Bond of Certain Class to Issue Investment Bonds: Government bonds

.bonds investment for Limit Debt Municipal

It is also a part of the duty of the Board to limit the amount of bonds which may be issued by any municipality for improvement purposes, so that the total debt of any municipality shall not exceed a certain percentage of the assessed valuation of the taxable property therein. The Board will not sanction the issue of any bonds which will cause the debt of any municipality to exceed seven per cent. of the assessed valuation of the taxable property therein, except in the case of certain classes of improvements, such as subways, which are self-sustaining. The Board will not sanction the issue of any bonds which will cause the debt of any municipality to exceed ten per cent. of the assessed valuation of the taxable property therein.

Bonds Municipal

Bonds, first mortgage or improved real estates within limits of the city of New York, 1st lien bonds of first class United States railroad stocks of any description may be purchased.

Bonds Government for Investment

Bonds Government for Investment

Bonds Municipal for Investment

Bonds Municipal for Investment

Bonds Municipal for Investment

Bonds Municipal for Investment

129 P S

June 22, 1915.

To
Synodical and Presbyterial
Presidents and Secretaries.

Dear Friends:

The following statement is being sent you at this time that you may have the facts for study during the summer months. We feel at headquarters that you will wish to make much use of this information in your Fall campaign.

At this time when the Woman's Board, as an incorporated body, has assumed new duties and enlarged responsibilities, it more than ever wishes to make clear to you all changes and all plans that we may fully co-operate one with the other in pushing forward the work.

There have been during the past few months an unusual number of actions that directly affect the financial affairs of the Board- some have been necessitated by the new status; these have had no direct relation thereto, although their consideration has been due to the fact that it seemed well to set our house in order.

I am calling your attention to these actions and to some financial matters, and trust that if this presentation is not fully clear we may hear from you promptly. I am sure you will understand that this information is for you that you may further the work, but that the detail should not be printed as it might cause confusion in the societies.

1. It has been the custom for some years to place undesignated legacies that came to the Board treasury in the General Fund and so use them for current work. This matter was given careful consideration at a meeting of the Woman's Board in May, 1915, and action was taken thatfollows:

1. That beginning April 1st, 1915, the regular budget for current work shall not be based on receipts from legacies.

2. That a special fund to be known as the "Legacy Reserve Fund" shall be created in which all legacies undesignated shall be placed.

3. That legacies designated for a particular field or station shall be placed in the Legacy Reserve Fund herein referred to until needed, the field or station for which they are to be used to be clearly recorded when the amounts are set aside. Should a legacy be designated for a special building, it shall be entered in a building fund to the credit of the school or station named in the bequest.

4. That all legacies placed in said Legacy Reserve Fund shall be available on vote of the Woman's Board for buildings, repairs and improvements, special equipment, the purchase of land, the Emergency Fund, and in case of absolute need for deficits on current work under the budget.

5. That all legacies which by the terms of the will must be invested, and the income only used as dictated in the will, shall be placed in the Permanent Fund of the Woman's Board.

That these recommendations go into effect immediately.

The amount received from legacies varies greatly from year to year but the average of the amounts so used in current work during the past five years shows the sum of $ These amounts no longer being available, that sum must be secured annually from other sources or the mission work willlessened by that amount, as the items - "buildings are never met from the General Fund.

II. By the action of the Board of Home Missions and the Woman's Board, approved by the General Assembly of May, 1915, it was decided that "the Board of Home Missions shall become responsible for the education of Sunday schools along the line of Home Missions, and shall solicit and receive gifts from said Sunday schools for the furtherance of its work as a Board, and the Woman's Board of Home Missions shall become responsible for the education of Ypung People's Societies, along the line of Home Missions and shall solicit and receive gifts from said Young People's organisations for the furtherance of its work as a Board.2

The average receipts from Sunday schools for five years were $48,804. annually. The average from Young People's Societies during this same period were $29,319., or a total gifts from the two groups of $78,123. annually. As the two Boards shared these receipts equally, the average gifts from these sources to the Woman's Board were $39,062.

As by the new agreement entered into this year the Woman's Board will receive only the gifts from Young People's Societies, there will be a loss to its treasury of just about $10,000. annually,- a sum that must be made up from some other source unless the mission work is to be curtailed.

III. The increased administrative work that has been entrusted to the Woman's Board under incorporation, necessitating more clerks, together with the new item of rent, will increase the administrative budget for this fiscal year by about $ These are the legitimate expenses, the housekeeping expenses of the Board; without them the work cannot go on. While every effort is made to keep them as small as possible, we must never allow ourselves to begrudge the money necessary to make the machinery go. Were it possible to eliminate any funds for this, all would be delighted but that cannot be: all that each can do is to lessen the force needed at headquarters by accuracy of statements, definiteness in correspondence, clearness in requests.

IV. Conditions in the mission fields made it imperative that there be assumed for this fiscal year a budget of $415,000., one that is $9,000. larger than that of last year. To refuse the various sums that made up this total would have been to seriously cripple some stations. It was assumed, too, before it was known that the other causes enumerated above would diminish receipts and call for such increased administrative expenses.

By referring to the report of the Treasurer of the Woman's Board - see July Home Mission Monthly - it will be noted that the Woman's Board received for current work last year the sum of $449,320. but that as $44,112.32 was for Building Funds there remained but $405,208. to apply against the budget.

With a budget of $415,000. for 1915-1916, there must be a gain over the amounts of last year of $10,000. Add to this a loss of

$10,000.	from Sunday schools
9,000.	for increased field work
	for " administration
	for legacies withdrawn
a total $	

This means that to meet the incurred obligations there must be an increase in the gifts of organizations of per cent. Apportionments were made and sent out before all the above changes were agreed upon, and were, therefore, on the basis of last year's gifts and expenditures. This statement, therefore, must be considered as additional information and the gifts worked out on the basis of the apportionments and this statement.

Just at first this may seem bewildering and discouraging, but when we realise the extra gifts poured out during the last year for many causes we must surely realize that too often the mission failure has been low aim, that big things have neither been askednor expected. That being the case, shall we not have greater faith in the great host of Presbyterian women and young people and urge upon them that they do not allow any of the mission work to be curtailed but that they each add to her gifts fifteen cents to each dollar, as the least of her thank offering for a land at peace, saved from the horrors of war, blessed with abundance and mighty in its power of influence.

With all faith that we shall meet our obligations of the year, believe,me,

Most cordially yours,

B/B

129.2
1915

A STATEMENT

FROM THE OFFICERS OF THE WOMAN'S BOARD OF HOME MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U.S.A.

To Synodical Presidents and Secretaries,
and to Presbyterial Presidents, Secretaries and Treasurers.

At this time when the Woman's Board, as an incorporated body has assumed new duties and responsibilities it more than ever wishes to make clear to you all plans for furthering the work in the mission field, that we may cooperate in forwarding the cause entrusted to you and to us.

There were taken during the past few months as unusual number of actions that directly affect the financial status of the Board: some were necessitated by its new form: others had no direct relation thereto.

You know of these actions: they are but being reemphasized now. The information is sent thus fully that you as a leader may be equipped for service. It would not seem wise to print this detailed statement as confusion would doubtless result.

I. It has been the custom to place the funds from undesignated legacies in the General Fund and to use them for current work. In May, 1915, the following action was taken:

1. That, beginning April 1st, 1915, the regular budget for current work shall not be based on receipts from legacies.
2. That a special fund to be known as the "Legacy Reserve Fund" shall be created in which all legacies undesignated shall be placed.
3. That legacies designated for a particular field or station shall be placed on the Legacy Reserve Fund herein referred to until needed, the field or station for which they are to be used to be clearly recorded when the amounts are set aside.

   Should a legacy be a designated for a special building, it shall be entered in a building fund to the credit of the school or station named in the bequest.
4. That all legacies placed in said Legacy Reserve Fund shall be available on vote of the Woman's Board for buildings, repairs and improvements, special equipment, the purchase of land, the Emergency Fund, and - in case of absolute need - for deficits on current work under the Budget.
5. That all legacies which by the terms of the will must be invested, and the income only used as directed in the will, shall be placed in the Permanent Fund of the Woman's Board.
6. That these recommendations go into effect immediately.

The amount received from legacies varies from year to year; last year $5,000. was so received and that may be taken as a minimum amount. This being no longer available an equal amount must be secured annually from other sources or the work lessened by that amount, as the items in #4 (page 1,) - buildings, purchase of land, and so forth, - are never paid from the General Fund.

II. By action of the Board of Home Missions and the Woman's Board, approved by the General Assembly, May, 1915, it was agreed "That the Board of Home Missions shall become responsible for the education of Sunday schools along the line of Home Missions and shall solicit and receive gifts from said Sunday schools for the furtherance of its work as a Board, and the Woman's Board of Home Missions shall become responsible for the education of Young People's Societies, along the line of Home Missions and shall solicit and receive gifts from said Young People's Societies for the furtherance of its work as a Board."

The average receipts from Sunday schools to the two Boards for the past five years were $48,804. annually; the average gifts from Young People's Societies during the same period were $29,319., - from the two groups, a total of $78,123. annually. As the two Boards shared these gifts equally, the average amount received by each Board from these sources was $39,062.

As, by this new arrangement, the Woman's Board will in the future receive only the gifts from the Young People's Societies, there may be anticipated a loss to its Treasury of perhaps $10,000. annually. This sum also must be made up from other sources unless the mission work is to be curtailed.

III. Conditions in the mission fields made it imperative that there be assumed for the current fiscal year a Budget of $415.000., or one $9,000. larger than the Budget of last year. To lessen this amount would seriously cripple the work.

By referring to the Report of the Treasurer of the Woman's Board - see Home Mission Monthly for July - it will be noted that $405,208. was received for current work last year.

IV. The Boards of Home and Foreign Missions are joint owners of the Presbyterian Building at 156 5th Ave., and as such have each one floor rent free To other Boards of the Church, offices are alloted at a discount of one-third the regular rent. Since its incorporation, the Woman's Board is no longer a part of the Board of Home Missions and must operate on an independent financial basis. The item of office rental which must therefore now be included in the Budget, is $6,500.

THEREFORE:
WE HAVE
"A PROBLEM IN MISSIONARY ARITHMETIC."

If the Budget of the Woman's Board of Home Missions is $415,000., (an increase of $9,000. over that of last year) plus $6,500., rent of offices; and if the receipts of $405,000. for 1914 - 1915 are decreased by $5,000. from legacies and $10,000. from Sunday schools, how may the present year be closed without a debt?

ANSWER - 10% INCREASE ON TOTAL GIFTS OF 1914-1915 FOR THE WOMAN'S BOARD.

$415,000., The Budget for current work for 1915-1916, plus
6,500., Rent, equals

$421.500., Amount to be raised in 1915-1916: less
75,700., Estimated receipts from mission fields, interest on invested funds, rents and sales, leaves
$345.800., Amount to be raised by organizations.

$405,000., Receipts from current work for 1914-1915, less
90,700., This amount being made up of
$10,000., Estimated loss from Sunday schools,
5,000., Amount received from legacies '14-'15
75,000., Estimated receipts from fields, etc., as above, leaves
$314,300., Net receipts 1914 - 1915 from Organizations.

10% of $314,300. =$ 31,430
$314,300. + $31,430.=$345,730

"THE PROBLEM" WORKED OUT FOR THE SYNODICAL SOCIETY OF

In 1914-15 - The Woman's Board received from
" " " - " " " " " S.S. in
In 1915-16 - With omission of gifts from S.S. the Woman's Board would receive
" " " - For regular budget, 10% should be added
For 1915-16 - Will you aim for---------- -- - -

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Apportionments had been made and sent out before all the changes were agreed upon, and were, therefore, on the basis of last year's gifts and expenditures. The present statement must, therefore, be considered as additional information and the gifts worked out on the basis of the apportionments and this statement.

Does this seem bewildering and discouraging? When we realize the extra gifts poured out during the last year for many causes we must surely realize that too often the mission failure has been low aim - that big things have neither been asked nor expected. That being the case, shall we not have greater faith in the great host of Presbyterian women and young people and urge upon them that they do not allow any of the mission work to be curtailed but that each add to the gifts of last year ten cents for each dollar, AS THE LEAST of a thank offering for a land of peace, saved from the horrors of war, blessed with abundance, and mighty in its power and influence.

September 10th, 1915.